

# The Honourable Marc Lalonde, P.C., O.C., Q.C.

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## Formal Education

- Master's degree in law from the Université de Montréal
- Master's degree from Oxford University M.A. (OXON.)
- Diplôme d'études supérieures en droit (D.E.S.D.) from the University of Ottawa.

## Career Summary

- Taught commercial law and economics at the Université de Montréal, 1957-1959. Lecturer in Administrative Law for Doctoral Students at the University of Ottawa and the Université de Montréal (1961-1962). **Practised law** in Montreal 1960-1967, as partner at Gélinas Bourque Lalonde and Benoît.
- In 1971, he was appointed Queen's Counsel by the Governor General of Canada.
- **Policy Advisor** to the Prime Minister Lester B. Pearson, 1967-1968.
- **Principal Secretary** to Prime Minister Pierre E. Trudeau, 1968-1972.
- Elected **Member of Parliament** and appointed **Minister of Health and Welfare** (1972-1977), Mr. Lalonde published in 1972 proposals for a major reform of the Canadian social security system and supervised the enactment of many of those reforms in the following years. Published in 1974, "New Perspective on the Health of Canadians", a document which became internationally acclaimed for its radical departure from traditional policies. Was granted the Dana Award by The American Public Health Association in 1977 for "outstanding leadership in developing a blueprint for a prevention-oriented medical system". In 1988, received The World Health Organization Medal for his exceptional contribution to health policy. He was selected by the Pan American Health Organization in 2002 as one of eleven Public Health Heroes of the Americas who have shaped the past 100 years of international public health. In 2004 he became member of the Canadian Medical Hall of Fame. In 2005, he was recipient of the Distinguished Leadership Award of the Canadian Institutes of Health Research. Since 1974, he has written several articles and given numerous lectures, in Canada and abroad, on the importance of a holistic approach to health policies.
- From 1972 to 1976, was **Minister Responsible for Sport**; he initiated a major reorganization and expansion of amateur sports in Canada as well as launched public education campaigns on physical fitness.
- From 1974 to 1979, assumed the additional portfolio of **Minister Responsible for the Status of Women**. Launched major legislative reforms culminating in the publication of "Towards Equality of Women", the Canadian Government's contribution to the United Nations World Plan of Action.
- In 1977, appointed **Minister of State Responsible for Federal-Provincial Relations**, overseeing intergovernmental consultations and negotiations, especially in the sensitive area of constitutional renewal. Published several studies on federalism.
- In 1978, appointed **Minister of Justice and Attorney General for Canada**. In that capacity, Mr. Lalonde was in charge of all legal advice to and all litigation involving the government of Canada and its various Departments. He was also responsible for the drafting of all government legislation to be approved by Parliament as well as the appointment of all judges, other than those of provincial courts, and the budget of all federal courts. During his term of office, Mr. Lalonde was particularly in charge of the constitutional review process and he introduced into Parliament major constitutional proposals which led to the adoption of amendments to the Constitution of Canada in 1982.

- In 1980, appointed **Minister of Energy, Mines and Resources**. Initiated a new National Energy Policy of domestic self-sufficiency and energy conservation and substitution. This new policy included a major restructuring of the industry as well as substantial changes in taxation and in federal-provincial relationships in the energy field. Participant in international fora including OPEC seminars, the International Energy Agency, and the 1981 Economic Summit. A frequent speaker on energy issues, he authored in 1991 a published paper on energy policy in Canada between 1960 and 1990.
- In 1982, appointed **Minister of Finance**. Introduced an Economic Statement in 1982 and Budgets in 1983 and 1984. Recognized for implementing a reformed budgetary process involving extensive collaboration with representatives of provincial governments and the private sector. Participant in G-10 Ministerial meetings, the IMF-IBRD and Asian Development Bank meetings, the Commonwealth Finance Ministers meetings, several OECD meetings and the 1983 and 1984 Economic Summits.
- He terminated his mandate as Minister of Finance on September 17, 1984;
- On October 1st, 1984, he became partner at **Stikeman Elliott LLP**, with offices in **Montreal, Toronto, Ottawa, Calgary, Vancouver, New York, London, and Sydney**. From 2003 to 2006, he served as senior counsel to that firm, practicing more particularly international commercial arbitration and mediation.
- On 1 July 2006, he terminated that arrangement and now acts as sole practitioner.
- In December 1989, he was appointed by the Governor General of Canada as an Officer of the Order of Canada. He was also awarded a Doctorate (LL.D.) *honoris causa* by the University of Limburg (Maastricht, Netherlands) in 1992 and in 2005, by the University of Western Ontario (London, Canada).
- Member of the Board of Directors of Sherritt International Corporation.
- Former member of the Board of Directors of: Citibank Canada; The Trudeau Foundation; Advisory Council to the Presidium of Ukraine (1990-1996); member of the Advisory Committee on Constitutional Matters in Czechoslovakia (1989-1991), member of the International Advisory Council of Air France (1991-1994).
- Chairman of the Council of Governors, Canada-Chile Chamber of Commerce (1995-present). Vice Chairman of the Canadian German Chamber of Industry and Commerce Inc. (2002-2005). Co-chairman of the Canadian-German section of Atlantik-Brücke (2001-2005).
- Honorary Consul in Montreal for Rwanda (1997-2002).
- Chairman of Hôtel-Dieu de Montréal, the second oldest hospital in Canada (1984-1996).
- *Ad Hoc* Judge of the International Court of Justice concerning a dispute between Spain and Canada (1995-1998); and concerning a dispute on the legality of use of force (Yugoslavia v. Canada *et al.*) (1999-2005).
- Special Envoy in Canada-Brazil regional aircraft dispute (1998).
- Appointed as mediator for the Court of Arbitration for Sport (CAS) by the International Council of Arbitration for Sport (ICAS) (2000 - ).
- Panels of Arbitrators: AAA; ICC, Canadian National Committee; LCIA; Arbitration and Mediation Institute of Canada; ADR Chambers; Canadian National and International Commercial Arbitration Centre; CAS. Participated as arbitrator or as counsel in over 100 international commercial arbitration cases under the ICC, ICSID, AAA, LCIA and NAFTA, or in *ad hoc* commercial arbitration cases under the UNCITRAL Rules and the Energy Charter Treaty (ECT).
- Member of: Quebec Bar, Ontario Bar (Upper Canada Law Society), American Bar Association associate/member, Canadian Bar Association, Chambre de commerce de Montréal, International Council on Commercial Arbitration ( "ICCA" ), American Arbitration Association (Corporate Counsel and International Arbitration Committees), Board of Directors of the American Arbitration Association (1987-1999), President of the North-American Users Committee of the London Court of International Arbitration (1997-2006), Member of the International Advisory Council of the Liu Centre for the Study of Global Issues (UBC) (2000-2005), Chairman of the Fifth Americas Business Forum (1999), Member of the arbitration panel under Chapter 20 of the NAFTA, Member of Arbitration and Mediation Institute of Canada Inc. (C.arb./C.Med.), Board of Directors (Advisor) of the Quebec Mediation and Arbitration Institute ("Institut d'arbitrage et de médiation du Québec"), Corresponding Member of the Institute of International Business

Law and Practice of the ICC, Canadian Arbitration Committee of the International Chamber of Commerce, Chairman of the Board of Governors of the 2006 ICCA Congress in Montreal.

## International Business Law

- In addition to an extensive practice involving international investment and international business transactions of various kinds, Mr. Lalonde has also been retained by the World Bank in advising two Arab countries on the development of capital markets. Between 1995 and 2007, he was the Director General of a major consulting project to the Government and the National Assembly of Vietnam, relating to administrative and economic reforms and financed by the Canadian International Development Agency (CIDA). Mr. Lalonde has also acted as an advisor to the Parliament of Ukraine and to the Government of (then) Czechoslovakia.
- As a member of the Institute of International Business Law and Practice of the ICC, Mr. Lalonde has also been asked to provide advice on a number of issues addressed by that Institute over the years.
- Mr. Lalonde has written a number of articles on public law issues and has also been a frequent speaker at domestic and foreign seminars on the U.S. - Canada Free Trade Agreement and the subsequent North American Free Trade Agreement.

## Experience In Arbitration

- Since 1986, Mr. Lalonde has participated as arbitrator, mediator or counsel in over 100 of international commercial arbitration cases under the International Chamber of Commerce, the International Centre for the Settlement of Investment Disputes of the IBRD, the American Arbitration Association, the London Court of International Arbitration and the North American Free Trade Agreement. Mr. Lalonde has also acted as arbitrator in several ad hoc commercial arbitration cases under the UNCITRAL Rules.
- His arbitration and mediation experience covers the fields of energy, oil and gas, electricity, nuclear energy, insurance, financing, foreign investment and State and international organization responsibilities, construction, commercial services, mining, technology, telecommunications, public utilities, transportation, distribution and manufacturing contracts, aviation industry, etc. In addition, Mr. Lalonde was appointed in two cases as *ad hoc* judge at the International Court of Justice in the Hague (Spain v. Canada, 1995-1998), (Yugoslavia v. Canada, 1999-2005).
- Mr. Lalonde was the first foreign member of the Board of Directors of the American Arbitration Association and is currently a member of its Corporate Counsel and International Arbitration Committees. He was the only Canadian member of the International Council on Commercial Arbitration (ICCA) from 1987 to 2006 and currently serves as advisory member. He was Chairman of the Board of Governors of the 2006 ICCA Congress and an award in his name was subsequently established to recognize on a yearly basis the best essay on international arbitration written by a Canadian student. He was the President of the North American Users Committee of the London Court of International Arbitration (1997-2006). He is a member of the arbitration panel under Chapter 20 of the North-American Free Trade Agreement. He is a member of the International Advisory Committee of the International Centre for Dispute Resolution. He is a certified arbitrator of the Arbitration and Mediation Institute of Canada and a certified arbitrator of the Canadian Commercial Arbitration Centre. He is the contributor on Canada to the International Handbook on Commercial Arbitration. He has written numerous articles and has given many lectures in Canada and abroad on the subject of international commercial arbitration.
- Mr. Lalonde was quite actively involved in 1986, in the adoption by Canada of the UNCITRAL Model Law as its standard international arbitration law, at the national level and in every province.

**LANGUAGES SPOKEN :** French: native ; English: fluent; Spanish: reading